



GARY D. VEST, AICP
Chairman and President

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Gary D Vest, AICP, is an organization and company chairman, executive, advisor, analyst and representative. He is a former US Government (USG) senior executive and manager with over 40 years of documented US and international success in government, industry and consulting. As a domestic and international Environment, Safety and Occupational Health (ESOH) leader in the USG Senior Executive Service (SES) for 18 years, he provided executive, management, advisory, analytical and representational services for regulated agencies (recognized by two US Presidents and several Cabinet Secretaries) in the areas of force protection and security; strategic planning; policy analysis and development; large organization policy, program and project performance oversight; advocacy and representation; interagency/intergovernmental coordination and cooperation; multinational and bilateral international cooperation; and legislative, state government, local government, public and NGO interaction.

He has extensive strategic experience in developing medium and large organization/business policies, programs and projects; recruiting and establishing implementation teams and professional resources; and overseeing implementation of cost effective performance. He leverages return on investment (ROI) in terms of organization/business opportunities and competitive advantage through advocacy, representation and public/customer awareness. He has worked with a number of companies in developing and implementing their growth, investor and exit strategies. He knows how to work governmental processes in the US, with other governments and international organizations and worked at the TOP SECRET/SCI (TS/SCI) level for many years on a wide range of Defense and National Security matters

US Government Executive and Manager

He began his professional planning, environmental and facilities career in 1968 after receiving a degree in Political Science. His initial focus was aviation infrastructure because he became a member of the US Air Force (USAF) that same year and pursued an advanced urban planning degree emphasizing environmental, aviation facility and land use matters. He was one of the organizers of USAF environmental planning in the early 1970's and was the senior leader (Deputy Assistant Secretary) of all worldwide USAF ESOH for ten years (including base comprehensive planning, air base operability/survivability, aviation safety, explosive safety, explosive ordnance disposal [EOD] and disaster preparedness).

For nearly eight years he was the senior career official (Principal Assistant Deputy Under Secretary of Defense - Environmental Security) for ESOH (including aviation safety, explosive safety, pest management and fire and emergency services) for the entire worldwide US Department of Defense (DOD). In these two senior military organization appointments he also oversaw (in the same career senior executive capacities) USAF or DOD installations and facilities matters (planning, programming, budgeting, engineering, design, construction and operation) throughout the world for a total of nearly two years.

During the ten years he led the USAF (largest aircraft and airfield operator in the world, subject to the same regulations as industry) ESOH program, he was the USAF ESOH strategist, spokesperson and representative to all levels of government, regulators, other governments, aerospace manufacturers and suppliers, NGOs and the public. As the senior career executive for these matters in the Office of the Secretary of Defense (OSD) for nearly eight years he shared these functions with his political appointee boss.

As a member of the US Government Senior Executive Service (SES) for almost 20 years, Mr. Vest had extensive experience and perfected his skills in oversight; personnel and financial resource planning and management; contract management oversight; policy and oversight of technology and information management programs; communication (including Congressional representation and testimony), advocacy and representation; organization development and management; leadership; and strategic planning. He directly supervised staffs of up to 150 people and oversaw the planning, programming, budgeting and execution of multiple annual budgets, some in excess of \$5 billion.

He has substantial experience working research and development and technology issues including executive oversight of the Strategic Environmental Research and Development Program (SERDP) and the Environmental Security Technology Certification Program (ESTCP). He provided the executive oversight and guidance for the development and operation of the very successful Defense Environmental Network and Information Exchange (DENIX), an international Internet information and management system which was used to communicate internally within the DOD and with the militaries of over 100 nations. He also oversaw the Defense Environmental Security Corporate Information Management (DESCIM) program which was part of the overall DOD Corporate Information Management (CIM) program.

Additionally, he has extensive policy and professional experience in matters such as comprehensive and compatible land use planning, natural and cultural resources management, historic preservation, disaster preparedness, explosive ordnance disposal, fire prevention and protection, installation performance and operability, community economic impact analysis and mitigation, interagency and intergovernmental coordination, airspace management and use, training range management, munitions storage and vector borne disease control. He was involved in the development of numerous classified weapons systems, including support infrastructure and facilities. Mr. Vest also interacted extensively with the intelligence community a range of classified activities, on threats to DOD facilities and infrastructure, and the use of intelligence assets for unclassified purposes.

Private Sector

Since his 2001 USG retirement, Mr. Vest gained substantial private sector experience serving as senior advisor, analyst, consultant, CEO, president, and chairman and member of boards of directors or advisory boards for public and private for-profit and non-profit companies and organizations including start-up technology-based proprietorships, product manufacturers and distributors, environmental solutions corporations, Federally certified/recognized small businesses, and a \$1 billion plus publicly held service corporation. Mr. Vest served on the Advisory Board of the Martin Institute for Peace Studies and Conflict Resolution, a University of Idaho inter-disciplinary research, teaching, and service center. It was founded for the purposes of advancing research and teaching into the causes of conflict and peaceful resolution.

His private sector consulting work has focused on strategic planning; opportunity identification; business development; organization, program and project development; capability and performance enhancement; strategic alliance identification and facilitation; team formulation and implementation; company acquisition and teaming evaluation; outsourcing and staffing; public-private partnerships for commercial use of Federal real property; interagency/multi-organization cooperation; and Federal proposals and contract management. He has participated in the full range of business development (BD) and marketing activities including development of strategies, organization and management of marketing and sales networks; preparation of briefings and collateral material; and proposal strategy, preparation, review and presentation. In 2006 he completed a 96 hour University course on the Federal Acquisition Process with emphasis on small business.

Security and Intelligence

In his 33 years (1968- 2001) with the US DOD he was involved in wide range of intelligence and security/protection activities. As a military civil engineering officer and air base planner at the base, major command and HQ USAF levels, he was involved in anticipating, preventing and responding to threats to USAF bases (facilities, equipment and people). As the civilian deputy to the Chief of USAF Environmental Planning, he oversaw all USAF base planning with emphasis on operability, defense and survivability. He also led all of the USAF environmental efforts including the protection from chemical, biological and radiation threats

As Deputy Assistant Secretary of the Air Force (Environment, Safety and Occupational Health) (1983-1993), he was the senior, full time, career USAF official focused on the protection of the USAF asset base (people, facilities and equipment) from all chemical, biological, radiological, directed energy and explosive threats. As part of executing his responsibilities, he forged a very close relationship with USAF intelligence and the USG technology base to monitor threat technology and capability and intents throughout the world. He was the Senior Civilian Participant on the two-year long Air Force Scientific Advisory Board Summer Study on Air Base Performance and led, for the Secretary and Assistant Secretary of the Air Force, a highly classified follow-up effort to focus on the Soviet and Warsaw pact threat to and attack scenarios against the USAF bases in the Central Region of NATO. This was done with multiple agencies of the intelligence community and the several intelligence organizations within the National Laboratory system. Among the results was his personal briefing of every Air Force four star general and several Army four stars.

During this period, Mr. Vest was a senior participant in all USAF weapons system programs because all were subject to the full range of environmental, safety and health laws, regulations and standards. He oversaw the analyses and was the sign-off authority. He was involved in all SAR programs, some of which had a very small number of people with access. He monitored activities at classified locations and was intimately involved in the environmental and occupational health aspects of USAF low observable programs (F-117A and B-2) Mr. Vest worked with intelligence agencies on joint facility matters. He also had involvement in the recently declassified "Constant Peg" program.

Mr. Vest initiated and led the first effort to use intelligence assets to produce unclassified derived products for environmental purposes. Specially, working with the CIA and others he guided the production of maps (using only classified information and analyses) of two former Soviet bases in the Czech Republic, identifying sites of chemical and explosive contamination. The maps were given to the Czech military to guide their cleanup efforts.

While serving as Principal Assistant Deputy Under Secretary of Defense (Environmental Security) from 1993 through his retirement in 2001, Mr. Vest performed many of the same type of activities described above but for the entire DOD. In this position, he headed national and international efforts to understand and address the relationship between environmental (including climate) forces and stability/national security. Additionally he served on the DCI's Environmental Task Force and represented the DOD on the CIA led Government Environmental Task Force and the Russian Environmental Task Force. He was the US leader of the Russia/US Bilateral to Use Intelligence Assets for Military Base Cleanup. He initiated and co-chaired the Joint DOD/CIA sponsored Conference on Environment, Intelligence and National Security. He served as OSD liaison for a number of classified activities with intelligence agencies and the white House.

International and Intergovernmental Relations

Mr. Vest actively participated in international affairs for over 20 years with organizations such the North Atlantic Treaty Organization (NATO), the United Nations, the European Union, the European Environmental Agency, and the Organization for Stability and Cooperation in Europe (OSCE). He has dealt personally with senior representatives of governments from over 100 nations and physically represented the US Government, headed DOD or U.S. delegations or conducted private sector business in 58 countries. He

has chaired, co-chaired and/or co-sponsored international conferences and workshops attended by hundreds from over 125 countries. He personally initiated, negotiated and oversaw bilateral relations on military environmental security matters with over 25 nations in Europe, Asia, Africa, Australia, North America, Central America and South America.

Mr. Vest was a principal author of the NATO Environmental Policy in the early 1990s, headed the initial US participation in the Arctic Military Environmental Cooperation (AMEC) with Russia and Norway, chaired the US program to establish a worldwide military environmental auditing program, headed US/Russian cooperative to use intelligence assets for environmental cleanup, chaired the US interagency group to develop the US position on the London Dumping Convention and was the Special US negotiator for the Canadian claims against the US for military environmental damages

He has worked with officials at the state and local level in nearly all the states and territories and has physically been in all states and territories. He has extensive experience with public and private organizations in the US, has worked cooperatively with major segments of the US private sector both domestically and internationally and has interacted with NGOs for over 30 years.

Mr. Vest has published numerous articles and studies, presented hundreds of invited and keynote speeches and briefings throughout the world, lectured at universities, and, over a 20 year period, organized and conducted workshops and conferences worldwide. He has chaired a number of multiyear, multinational studies and has been the chairman of a numerous ongoing boards, councils and committees. While the Chairman, Vice Chairman and a member of the Air Force Board for the Correction of Military Records he reviewed and decided upon hundreds of appeals to Air Force judicial and administrative actions.

Early Years

In earlier positions he was assistant chief of air base planning for a USAF command of 13 bases, military base level chief of facilities programming and real property management and base physical planner, At a civilian city he was an associate city planner and zoning administrator on the team that produced one of the first ecological based urban plans (for a 66 square mile planning area) in the US.

He worked for the US Department of the Interior in fire suppression and logistics where he wrote the aircraft dispatch procedural manual and was the aircraft dispatcher for three fire seasons, covering the eleven Western states and Alaska. He worked for two universities as an instructor, researcher and publications consultant, for a real estate consulting firm and as a licensed real estate salesman.

As an early environmental advocate in the 1960s, Mr. Vest participated in the first Earth Day. Two days earlier, on April 20, 1970, the 80 page special comprehensive edition of the University of Washington Daily, "Puget Sound...The Environmental Challenge," which he planned, organized, coauthored and co-edited, was published.

EDUCATION

- 2006 Graduate of the Federal Acquisitions Management Program, Fairmont State University/USSBA
- 1983 Graduate of U S Air Force Senior Executive Service Candidate Development Program (2yr full-time program of courses and orientations throughout the world), Wash, DC
- 1982 Graduate of the US Federal Executive Institute, Charlottesville, VA
- 1970 Master of Urban Planning, University of Washington, Seattle, WA
- 1968 Bachelor of Arts (Political Science-Public Administration), University of Idaho, Moscow, ID

PROFESSIONAL HISTORY

- 2008- Chairman & President, Transnational Strategic Solutions, Inc., (TS2Corp), Coeur d' Alene, ID & Arlington, VA
- 2007- 2008 Chairman, Rand Lewis for Congress, Coeur d' Alene, ID
- 2006 - President, Chairman of Board and Director, TOBHOA, Inc., Arlington, VA
- 2005 - Member, Policy & Economics Council. (Gerson Lehrman Group), Wash, DC
- 2003 - Chairman & President, Unmanned Aerial Vehicles Applications, Inc., Coeur d' Alene, ID
- 2003 - 2005 Chairman, Board of Directors, MoonCell, Inc., Stafford, VA
- 2001 - Principal and Cofounder, The MAPA Group, Wash, DC
- 2001 - 2003 Member, Board of Directors, Worldwide Environmental Health, Boise, ID
- 1999 - Principal and Founder, InternationalMET, LLC, Arlington, VA
- 1999 - 1999 Acting Deputy Under Secretary of Defense (Environmental Security) (four months), Office of the Secretary of Defense, Wash, DC
- 1995 - 1995 Acting Deputy Under Secretary of Defense (Environmental Security) (four months), Office of the Secretary of Defense, Wash, DC
- 1993 - 2001 Principal Assistant Deputy Under Secretary of Defense (Environmental Security), Office of the Secretary of Defense, Wash, DC
- 1983 - 1993 Deputy Assistant Secretary of the Air Force (Environment, Safety and Occupational Health) (1983-87 position was called Deputy For), Office of the Secretary of the Air Force, Wash, DC
- 1976 - 1983 Civilian Deputy to Chief of Environmental Planning, HQ U.S. Air Force, Wash, DC
- 1973 - 1976 Community Planner and Program Manager, HQ U.S. Air Force, Wash, DC
- 1972 - 1973 Assistant Chief of Base Master Planning, HQ U.S. Air Force Air Training Command, San Antonio, TX
- 1971 - 1972 Chief, Acting Chief and Assistant Chief of Civil Engineering Programs and Base Master Planner, Laughlin Air Force Base, Del Rio, TX
- 1972 - 1973 Instructor of Real Estate (part time), Sul Ross State University, Del Rio, TX
- 1968 - 1971 Associate City Planner (full and part time), City of Redmond, WA
- 1968 - 1970 Consultant (half time) to University of Washington Daily newspaper, Seattle, WA
- 1964 - 1968 Assistant Dispatcher and Aircraft Dispatcher, (three- four months per year during fire season), US Department of the Interior Boise Interagency Fire Center, Boise, ID

MAJOR AWARDS AND RECOGNITION

- 2001 US DOD Distinguished Civilian Service Medal (highest DOD career civilian service award)
- 1999 US Environmental Protection Agency Best of Best Stratospheric Ozone Layer Protection Award
- 1997 Secretary of Defense Meritorious Civilian Service Medal
- 1996 US Government (USG) Senior Executive Service (SES) Presidential Distinguished Rank (highest award for USG SES)
- 1994 US Environmental Protection Agency Stratospheric Ozone Layer Protection Award
- 1994 Inducted into the University of Idaho Alumni Hall of Fame
- 1993 Secretary of the Air Force Exceptional Civilian Service Medal
- 1991 USG SES Presidential Distinguished Rank (highest award for USG SES)
- 1988 USG SES Presidential Meritorious Rank
- 1988 Secretary of the Air Force Meritorious Civilian Service Medal
- 1981 Selected into Senior Executive Service (SES) Candidate Development Program
- 1976 Society of American Military Engineers Tudor Medal for Outstanding Contributions To Military Engineering
- 1973 U.S. Air Force Meritorious Service Medal
- 1970 Distinguished Graduate, Air Force Reserve Officers Training Corps
- 1968 Selected as Richard King Mellon Fellow (two year graduate fellowship)
- 1964 Selected as General Motors Scholar (four year full expenses academic scholarship)
- Listed in International Who's Who of Professionals, Who's Who in America, Who's Who in Engineering and Technology Today, Who's Who Environmental Registry, International Who's Who in Engineering

MAJOR CHAIRMANSHIPS AND LEADERSHIP APPOINTMENTS

- 2003 – 2005 Member, Advisory Board, Martin Institute For Peace Studies and Conflict Resolution, University of Idaho, Moscow, Idaho
- 2000 - 2000 Head of US Delegation, Organization For Security and Cooperation Europe (OSCE) Conference on Environmental Impact of Conflict, Sarajevo, BA
- 2000 - 2000 Head of US Delegation to Establish Environmental Cooperation Between the U.S. and the Philippines, Manila, PI
- 1999 - 2001 Co-Chairman, Environmental Working Group, US-Argentine Bilateral National Working Group, Wash, DC and Buenos Aires, AR
- 1999 - 2001 Co-Chairman, Environmental Working Group, US-Chilean Defense Consultative Commission, Wash, DC and Santiago, CL
- 1999 - 2001 Co-Chairman, Environmental Working Group, US-South African Bilateral National Commission, Wash, DC and Pretoria, ZA
- 1997 - 1999 Co-Chairman, Environmental Council of the States-Defense Committee, Wash, DC
- 1997 - 1999 Co-Chairman, Interagency Work Group, US-Panamanian Relations Post 2000, Wash, DC
- 1997 - 2001 Member, DOD Joint Unexploded Ordnance Board of Directors, Wash, DC
- 1997 - 2001 Member, DOD Robotics Steering Group, Wash, DC
- 1997 - 2001 Chairman, DOD Environmental Security Corporate Board, Wash, DC
- 1996 - 1999 Co-Chairman, Environment and Security in an International Context, NATO CCMS Pilot Study, Brussels, BE
- 1995 - 2001 Chairman, Australia-Canada-US Military Environmental Trilateral, Wash, DC, Canberra, AU and Ottawa, CA
- 1996 - 1997 Co-Chairman, Review of Ongoing Black Sea Projects for the Planning of Future Activities, NATO CCMS Pilot Study, Brussels, BE
- 1996 - 1997 Co-Chairman, Russia-US Bilateral To Use. Intelligence Assets for Military Base Cleanup, Wash, DC and Moscow, RU
- 1995 - 1998 Co-Chairman, Environmental Aspects of Reusing Former Military Lands, NATO CCMS Pilot Study, Brussels, BE
- 1995 - 2000 Vice President At Large, Society of American Military Engineers (SAME), Alexandria, VA
- 1995 - 2000 Co-Chairman/Chairman, International Activities Committee, Society of American Military Engineers (SAME), Alexandria, VA
- 1994 - 1996 US Special Negotiator for the Settlement of Canadian Government Military Environmental Claims, Wash, DC and Ottawa, CA
- 1994 - 2001 Chairman, US DOD Environment, Safety and Occupational Health Policy Board Wash, DC
- 1993 - 1994 Chairman, US DOD Installations Policy Board, Wash, DC
- 1993 - 2000 Chairman, US DOD Environmental Security International Activities Committee, Wash, DC
- 1993 - 1993 Member, Air Force Base Closure (BRAC) Executive Group, Wash, DC
- 1991 - 1992 Co-Chairman, DOD Joint Overseas Policy Group, Wash, DC
- 1991 - 1991 Member, Air Force Base Closure (BRAC) Executive Group, Wash, DC
- 1990 - 1995 Co-Chairman, Defense Environmental Expectations, NATO CCMS Pilot Study, Brussels, BE
- 1989 - 2000 Chairman, Aircraft Noise in a Modern Society, NATO CCMS Follow Up Group, Brussels, BE
- 1989 - 1989 Co-Founder and Co-Chairman, Halon Alternatives Research Consortium, Wash, DC
- 1986 - 1987 Senior Civilian Participant, U.S. Air Force Scientific Advisory Board Summer Study on Air Base Performance, Wash, DC
- 1985 - 1990 Co-Chairman, Aircraft Noise in a Modern Society, NATO CCMS Pilot Study, Brussels, BE
- 1983 - 1993 Chairman/Co-Chairman, Air Force Environmental Protection Committee, Wash, DC
- 1983 - 1990 Chairman, Vice Chairman and Member, Air Force Board for the Correction of Military Records, Wash, DC

MAJOR CONFERENCE AND SEMINAR CHAIRMANSHIPS/CO-CHAIRMANSHIPS AND/OR CO-SPONSORSHIPS

- 2001 The Importance of Military Organizations In Stratospheric Ozone Protection and Climate Protection, Brussels, BE
- 2000 The Military and European Union (EU) Environmental Requirements, Brussels, BE
- 2000 Southeastern European Defense Ministerial (SEDM) Environmental Conference, Bled, SI
- 2000 The Role of the Armed Forces in Environmental Security (With CENTCOM), Muscat, OM
- 2000 Nigeria Environmental Security, Carlisle, PA
- 1999 Environmental Security Information and Intelligence for Unified Commands, Mac Dill AFB, FL
- 1999 US Government Interagency Coordination for International Environmental Activities, Wash, DC
- 1999 Approaches to the Implementation of Environmental Pollution Prevention Technologies at Military Bases (NATO), Budapest, HU
- 1999 Major Accident Prevention and Preparedness In NATO and Partner Countries, Ostrava, CZ
- 1999 The Role of the Military in Protecting the World's Water Resources, Carlisle, PA
- 1999 India Environmental Security Engagement, Vienna, VA
- 1998 Regional Asia Pacific Defence Environmental Workshop (With Australia and Canada), Darwin, AU
- 1998 Caspian Sea International Environmental Security Game, Carlisle, PA
- 1998 Euro-Atlantic Workshop on Military Activities and the Environment (NATO), Warsaw, PL
- 1997 Global Climate Change Implications of World Wide Air Traffic Control, Chantilly, VA
- 1997 Western Hemisphere Defense Environmental Conference (With SOUTHCOM), Miami, FL
- 1997 Environmental Security and Preventative Defense, Carlisle, PA
- 1997 Environment and Security in an International Context, Carlisle, Pa
- 1997 International Environmental Security: The Regional Dimension, Carlisle, Pa
- 1996 Asia- Pacific Defense Environmental Conference (With AU, CA and PACOM), Honolulu, HI
- 1995 Round Table Discussion on Environmental Security (NATO), Wash, DC
- 1995 International Symposium on the Environment and Defence (NATO), Swansea, UK
- 1995 National Security, Environmental Security and Intelligence Conference, Wash, DC
- 1994 Symposium on Aircraft Noise Abatement Receiver Technology (NATO), Baltimore, MD
- 1994 Seminar on Defence, Environment and Economics (NATO), Brussels, BE
- 1994 2nd International Conference on The Role of the Military in Protecting the Ozone Layer (NATO), Brussels, BE
- 1991 Symposium on Noise Aspects of Rotary Wing Aircraft (NATO), Monterey, CA
- 1991 The Role of the Military in Implementing the Montreal Protocol, Williamsburg, VA
- 1989 Occupational Health Aspects of Advanced Composite Technology in the Aerospace Industry, Dayton, Ohio
- 1988 Aircraft Noise-Future Perspectives on Source Noise, Noise Effects, Operations and Information, (NATO), Williamsburg, VA

AFFILIATIONS

- American Institute of Certified Planners (AICP)
- American Planning Association (APA)
- Air Force Association (AFA)
- Association of the United States Army (AUSA)
- National Active and Retired Federal Employees Association (NARFE)
- National Defense Industrial Association (NDIA)
- Navy League of the United States (NLUS)
- Senior Executives Association (SEA)
- Society of American Military Engineers (SAME)
- The American Legion
- The Nature Conservancy

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